

A RESOLUTION AFFIRMING THE FOURTH YEAR OF THE 2014-2017 QUADRENNIAL COUNTY BUDGET AND ADOPTING THE RECOMMENDED PROJECTED 2018, 2019 AND 2020 BUDGETS

WASHTENAW COUNTY BOARD OF COMMISSIONERS

November 16, 2016

WHEREAS, in 1993, the County implemented a biennial budget in an effort to improve the efficiency of the entire budget process; and

WHEREAS, on May 1, 2013, per Resolution 13-0077 the Board of Commissioners approved the development of a Quadrennial (4-year) budget; and

WHEREAS, the County Administrator was directed to prepare a quadrennial budget for 2014-2017 with the 2014 budget for approval and adoption, and the 2015-2017 budget based on information available at the time; and

WHEREAS, on November 20, 2013, per Resolution 13-0200 the Board of Commissioners adopted the 2014-2017 Quadrennial County Budget; and

WHEREAS, the Board of Commissioners directed that the 2015-2017 budgets be amended in 2014 to reflect necessary revisions as economic conditions warranted and that the County Administrator bring the necessary changes to the 2015-2017 budgets back to the Board prior to the beginning of each fiscal year for final adoption; and

WHEREAS, on November 19, 2014, per Resolution 14-0179 the Board of Commissioners adopted the 2015-2018 Quadrennial County Budget; and

WHEREAS, on November 18, 2015, per Resolution 15-0195 the Board of Commissioners adopted the 2016-2019 Quadrennial County Budget; and

WHEREAS, the recommended budgets for fiscal years 2017-2019 is on file with the County Clerk/Register; and

WHEREAS, the Board of Commissioners directs the County Administrator to present a four year budget view into the future to always provide a visual of all financial impact decisions for all to be and stay informed and therefore the recommended 2020 budget is proposed; and

WHEREAS, revenues have been estimated by source for each fund and are sufficient to defray expenditures and meet all liabilities for the 2017-2020 fiscal years; and

WHEREAS, the 2017 recommended budget includes a net increase in revenues of \$749,378 from the originally adopted budget and the proposed adjustments bring revenues and expenditures into conformity at a General Fund expenditure level of \$108,355,064; and

WHEREAS, the 2018 recommended budget includes a net increase in revenues of \$762,578 from the originally adopted budget and the proposed adjustments bring revenues and expenditures into conformity at a General Fund expenditure level of \$109,071,434; and

WHEREAS, the 2019 recommended budget includes a net decrease in revenues of \$641,513 from the originally adopted budget and the proposed adjustments bring revenues and expenditures into conformity at a General Fund expenditure level of \$109,825,611; and

WHEREAS, carrying forward the assumptions used to amend the 2017-2019 budgets, the 2020 recommended budget has been established at \$111,533,358; and

WHEREAS, the budget assumes a +1% taxable value increase per year from the 2016 tax base; and

WHEREAS, other revenues were adjusted to reflect current economic trends including a nominal increase in State Revenue per published distribution amounts for state revenue sharing/county incentive program and nominal increases in local revenue and licenses and permits for reimbursement for drain maintenance and soil erosion activities and information technology services provided to local municipalities; and

WHEREAS, operational and programmatic revenue changes since the adoption of the quadrennial budget in 2015 have occurred including a net increase of fees and services due to recording fees within the Clerks/Register of Deeds offer per legislation and nominal increase due to services provided for plat and drain reviews by the Water Resources Commissioner's Office, partially offset by reduced civil fees for local building assessments within District Court; and

WHEREAS, technical revenue adjustments for shifts in accounting have been incorporated into the budget including an increase in other revenue and reimbursements to recognize revenue from the City of Ann Arbor for shared digital storage and leased computer equipment in alignment with the contract agreement; and

WHEREAS, salary projections have been updated for position modifications, planned departmental staffing levels effective January 1, 2017, and all county employees on a departmental basis using current labor contracts, step increases for nonunion employees to address pay compression issues as authorized per item II. B. #15. to move towards union and nonunion parity, as well as revised fringe benefit rates based on updated actuary reports for the Washtenaw County Employees Retirement System, the Voluntary Employee's Retirement Association and the Municipal Employees' Retirement System of Michigan and recommended medical composite rates by the County's agent of record and trend analysis; and

WHEREAS, expenditures were adjusted to reflect current economic trends including an increase in appropriations for reinstatement of the jail renovation bond payment and allocations to the County's mandated programs for Child Care, Friend of the Court and Prosecuting Attorney Cooperative Reimbursement Programs, a structural increase for Corporation Counsel attorney fees and the Office of Infrastructure Management for software and hardware maintenance in alignment with the current schedule and the addition of the new enterprise resource planning system, partially offset by a decrease in tax refund/overpayments to align with current projections; and

WHEREAS, programmatic changes since the adoption of the quadrennial budget in 2015 have occurred including an increase in reserves for current contract obligations Clerk/Register of Deeds scanning project carried over from 2016, surety bond and insurance requirements per legislation and legal research software program licenses, contingencies for possible increase in the Child Care appropriation requirements above current allocations due to the uncertainty of the future handling of indirect costs and undesignated allocation for transition initiatives and a nominal increase in the Community Corrections appropriation as authorized per Resolution #16-0140, partially offset by a decrease in District Court transfers to the Public Improvement Fund due to reduced civil fees for local building assessments; and

WHEREAS, accounting changes have resulted in an increase in hardware/software maintenance for shared digital storage and leased computer equipment agreement with the City of Ann Arbor revenues were also adjusted; and

WHEREAS, budgets have been updated for fleet services for vehicle lease payments, expected fuel and maintenance costs based on current planned vehicle inventory and replacement schedule and to align with the 2015 Cost Allocation Plan where applicable; and

WHEREAS, the 2017-2019 budget includes a planned contribution to fund balance in the amount of \$360,044 in 2017, \$454,647 in 2018 and \$144,900 in 2019, and a planned use of fund balance in the amount of \$959,591 in 2020, if needed, furthermore when netting the planned contributions to fund balance with the planned use of fund balance over the quadrennial recommended budget the four year budget is balanced; and

WHEREAS, the proposed budget for fiscal year 2017-2020 is based on an operating millage rate of 4.5215 mills and the Administrator will adjust the budget should the millage be otherwise; and

WHEREAS, appropriations to non general fund programs have been adjusted in accordance with revised salary projections, fleet services and the Cost Allocation Plan; and

WHEREAS, proposed modifications to the originally adopted 2017-2019 non general fund programs carried forward to recommend the 2020 non general fund budgets as well included increases to Accommodation Ordinance Tax for increased tax collections and payments under the new model as authorized by Resolution # 15-0168, Brownfield Redevelopment Revolving for current projects and activities, Building Inspection for higher demand due to development activities, the Child Care Fund due to higher caseload and programmatic costs in alignment with the 2016/17 State Child Care Fund Budget approved per Resolution #16-0137, updated Community Corrections in alignment with the 2016/17 Plan and Re-Entry Initiative as approved by the Board by Resolutions #16-0098 and #16-140, Community Mental Health services to be in alignment with the Service Agreement with the Community Mental Health Partnership of Southeast Michigan and the 2016/17 Budget as authorized by Resolutions #16-0133, Facilities Operation & Maintenance for increased operational costs, Public Health to be in alignment with the 2016/17 comprehensive Planning, Budgeting and Contracting Agreement as authorized by Resolution #16-0132, Soil Erosion & Sedimentation Control to establish a budget to utilize the civil fines for remediation purposes as adopted per the ordinance by Resolution #16-0033, and Solid Waste due to anticipated project revenue for landfill disposal fees and planned projects over the next four years; and

WHEREAS, proposed modifications to the originally adopted 2017-2019 non general fund programs carried forward to recommend the 2020 non general fund budgets as well included decreases for Community & Economic Development due to anticipated funding for services provided to low and moderate income residents, Debt Service Funds due to updated debt service principal and interest payment schedules Public Works debt Fleet Services for updated operational costs for the current planned vehicle inventory and replacements, Fringe Benefit Revolving due to updated rates from the medical and dental renewals and the annual actuarial valuations for retirement plans and retiree health care amortization schedules, and Veteran’s Trust to eliminate moving forward as the State of Michigan pass through vouchers and funding no longer requires the County to act as the fiduciary; and

WHEREAS, non-General Fund outside agency allocations funded by Economic Development & Agriculture Millage (Public Act 88) have been recommended in the budget for 2017 only in alignment with Resolution #16-0156 that was presented to Ways & Means Committee on October 5, 2016, and will go before the Board of Commissioners on October 19, 2016, upon approval the 2017 General Fund Budget will be modified in accordance with the resolution; and

WHEREAS, per Resolution #16-0106 the Board of Commissioners authorized ballot language for a Veterans Millage of one tenth (1/10th) for eight years to be placed on the November 8, 2016, election ballot and upon approval of the voters the 2017-2020 Budgets will be amended accordingly in alignment with the majority outcome; and

WHEREAS, 2016 estimated County General Fund tax dollars supporting Brownfield Redevelopment Financing, Corridor Improvement Authority, Downtown Development Authority, Local Development Financing and Tax Increment Financing Authority Districts include:

Estimated Gross GF Tax Revenue	69,450,663
Estimated GF TIF Capture	(2,056,222)
Estimated Net GF Tax Revenue	67,394,441

WASHTENAW COUNTY MICHIGAN

Unit	Ad-Valorem Capture	IFT Capture	County Operating
Ann Arbor City DDA/Brownfield	253,513,359	-	1,146,261
Chelsea City DDA/Brownfield	12,048,349	3,200,070	61,711
Saline City DDA/TIFA/LDFA (Estimated)	22,196,832	14,022,087	132,064
Ypsilanti City DDA/Brownfield	6,324,178	-	28,595
Northfield Township DDA	-	-	-
Pittsfield Township CIA	3,787,593	2,384,833	22,516
Scio township DDA/Brownfield	99,369,221	3,173,383	456,472
Superior Township LDFA	774,740	10,726,629	27,754
York Township Brownfield	8,668,750	21,321,450	87,398
Ypsilanti Township LDFA	5,125,521	1,051,601	25,553
Dexter City DDA/Brownfield	15,016,851	-	67,898
Manchester Village DDA	-	-	-
Total County Tax by Millage	426,825,394	55,880,053	2,056,222

; and

WHEREAS, the public hearing on the proposed amended 2017-2019 Budgets and the recommended 2020 Budget was held on Wednesday, November 16, 2016, in compliance with Section 2 of P.A. 1963, 2nd Ex. Session (M.C.L.A. 131.412), Section 24e of Act 206; and

WHEREAS, this matter has been reviewed by the County Administrator's office, Corporation Counsel, Human Resources, the Finance Office and the Ways & Means Committee; and

NOW THEREFORE BE IT RESOLVED that the Washtenaw County Board of Commissioners hereby approves the 2017 Operating Budgets and the 2018, 2019 and 2020 Projected Budgets as the official budget and the position changes for the County of Washtenaw for the fiscal year beginning January 1, 2017.

BE IT FURTHER RESOLVED the Board of Commissioners authorizes the County Administrator to modify the 2017 Budget in alignment with Resolution #16-0156 as approved for Economic Development & Agriculture Millage (Public Act 88) by the Board on October 19, 2016; and

BE IT FURTHER RESOLVED the Board of Commissioners authorizes the County Administrator to modify the 2017-2020 Budget for the Road Millage in alignment with the majority vote of the people on November 8, 2016 for the outcome of the Roads Millage Ballot Question per Resolution #16-0103; and

BE IT FURTHER RESOLVED the Board of Commissioners authorizes the County Administrator to modify the 2017-2020 Budgets for Veteran Affairs within the General Fund, Veteran's Relief, Veterans Trust and Veteran's Millage in alignment with the majority vote of the people on November 8, 2016 for the outcome of the Veterans Millage Ballot Question per Resolution #16-0106; and

BE IT FURTHER RESOLVED the Board of Commissioners authorizes the County Administrator to modify the 2017-2020 Budget for the Regional Transit Authority of Southeast Michigan Millage in alignment with the majority vote of the people on November 8, 2016 for the outcome of the Regional Transit Authority of Southeast Michigan Millage Ballot Question per Resolution #16-0139; and

BE IT FURTHER RESOLVED that the Board of Commissioners directs that the 2018-2020 budgets be amended in 2017 to reflect necessary revisions as economic conditions warrant.

BE IT FURTHER RESOLVED that the Board of Commissioners directs the County Administrator to bring the necessary changes to the 2018-2020 budgets back to the Board prior to the beginning of fiscal year 2018 for final adoption.

BE IT FURTHER RESOLVED that the Board of Commissioners directs that the 2019-2020 budgets be amended in 2018 to reflect necessary revisions as economic conditions warrant.

BE IT FURTHER RESOLVED that the Board of Commissioners directs the County Administrator to bring the necessary changes to the 2019-2020 budgets back to the Board prior to the beginning of fiscal year 2018 for final adoption.

BE IT FURTHER RESOLVED that the Board of Commissioners directs that the 2020 budget be amended in 2019 to reflect necessary revisions as economic conditions warrant.

BE IT FURTHER RESOLVED that the Board of Commissioners directs the County Administrator to bring the necessary changes to the 2020 budget back to the Board prior to the beginning of fiscal year 2019 for final adoption.

BE IT FURTHER RESOLVED that the Board of Commissioners approves the attached policies and shall govern the implementation of the quadrennial 2017-2020 Budget.

BE IT FURTHER RESOLVED that the Board of Commissioners hereby rescinds any policy that is in conflict with this document.

BE IT FURTHER RESOLVED that the Board of Commissioners directs that the Budget be adopted by fund and agency within each fund as follows:

2017-2020 Washtenaw County Quadrennial Budgets

		2017 Current	2017 Adopted	2017 Variance	2018 Current	2018 Adopted	2018 Variance
		Budget	Budget		Budget	Budget	
Fund 1010	Source	GENERAL FUND REVENUES					
400	Taxes and Penalties	\$ 68,093,980	\$ 68,206,587	\$ 112,607	\$ 68,758,317	\$ 68,880,524	\$ 122,207
450	Licenses & Permits	\$ 323,224	\$ 332,052	\$ 8,828	\$ 326,608	\$ 340,770	\$ 14,162
540	Federal / State / Local Revenue	\$ 12,445,305	\$ 12,561,253	\$ 115,948	\$ 12,476,738	\$ 12,589,378	\$ 112,640
600	Fees & Services	\$ 21,666,904	\$ 21,957,892	\$ 290,988	\$ 21,666,904	\$ 21,958,532	\$ 291,628
650	Fines & Forfeitures	\$ 1,012,100	\$ 1,012,100	\$ -	\$ 1,012,100	\$ 1,012,100	\$ -
660	Interest Revenue	\$ 107,419	\$ 107,419	\$ -	\$ 107,419	\$ 107,419	\$ -
670	Other Revenue & Reimbursement	\$ 1,912,988	\$ 2,133,995	\$ 221,007	\$ 1,917,264	\$ 2,139,205	\$ 221,941
695	Transfer In	\$ 2,043,766	\$ 2,043,766	\$ -	\$ 2,043,506	\$ 2,043,506	\$ -
	Total General Fund Revenues	\$ 107,605,686	\$ 108,355,064	\$ 749,378	\$ 108,308,856	\$ 109,071,434	\$ 762,578
Fund 1010	Agency	GENERAL FUND EXPENDITURES					
100	Board of Commissioners	\$ 465,826	\$ 469,395	\$ 3,569	\$ 470,194	\$ 473,763	\$ 3,569
130	Trial Court	\$ 7,991,246	\$ 8,195,295	\$ 204,049	\$ 8,046,637	\$ 8,272,088	\$ 225,451
135	Trial Court - Clerk Services	\$ 2,726,393	\$ 2,792,608	\$ 66,215	\$ 2,790,849	\$ 2,869,865	\$ 79,016
140	District Court	\$ 6,529,689	\$ 6,437,858	\$ (91,831)	\$ 6,613,639	\$ 6,538,528	\$ (75,111)
150	Probation	\$ 224,168	\$ 238,115	\$ 13,947	\$ 224,168	\$ 238,115	\$ 13,947
200	County Administrator	\$ 1,029,463	\$ 1,073,578	\$ 44,115	\$ 1,035,354	\$ 1,065,064	\$ 29,710
210	Finance	\$ 2,874,052	\$ 2,821,116	\$ (52,936)	\$ 2,913,071	\$ 2,862,472	\$ (50,599)
220	Infrastructure Management - IT	\$ 7,678,963	\$ 8,089,584	\$ 410,621	\$ 7,681,484	\$ 8,235,890	\$ 554,406
230	Public Defender	\$ 3,084,542	\$ 3,326,136	\$ 241,594	\$ 3,087,798	\$ 3,305,828	\$ 218,030
260	Human Resources	\$ 1,403,142	\$ 1,376,118	\$ (27,024)	\$ 1,412,299	\$ 1,386,975	\$ (25,324)
270	Corporation Counsel	\$ 368,201	\$ 490,953	\$ 122,752	\$ 367,734	\$ 491,454	\$ 123,720
310	Equalization	\$ 1,556,945	\$ 1,546,980	\$ (9,965)	\$ 1,585,722	\$ 1,572,811	\$ (12,911)
320	Building Authority	\$ 6,900	\$ 6,900	\$ -	\$ 6,900	\$ 6,900	\$ -
400	Clerk/Register of Deeds	\$ 2,628,797	\$ 2,606,138	\$ (22,659)	\$ 2,804,407	\$ 2,785,959	\$ (18,448)
420	Office of the Treasurer	\$ 1,691,194	\$ 1,722,219	\$ 31,025	\$ 1,708,707	\$ 1,780,362	\$ 71,655
430	Prosecuting Attorney	\$ 6,320,423	\$ 6,366,320	\$ 45,897	\$ 6,327,046	\$ 6,283,825	\$ (43,221)
440	Water Resources Commissioner	\$ 3,709,111	\$ 3,756,334	\$ 47,223	\$ 3,764,182	\$ 3,824,082	\$ 59,900
500	Sheriff	\$ 29,747,418	\$ 28,746,417	\$ (1,001,001)	\$ 30,591,783	\$ 29,681,432	\$ (910,351)
500	Sheriff - Corrections	\$ 21,097,638	\$ 20,397,732	\$ (699,906)	\$ 21,626,997	\$ 20,984,789	\$ (642,208)
560	Sheriff - Emergency Services	\$ 544,575	\$ 546,037	\$ 1,462	\$ 552,613	\$ 558,869	\$ 6,256
580	Water Resources - Public Works	\$ 125,628	\$ 125,713	\$ 85	\$ 127,150	\$ 127,544	\$ 394
690	Veteran Affairs	\$ 411,016	\$ 413,863	\$ 2,847	\$ 421,875	\$ 426,004	\$ 4,129
695	County Extension	\$ 313,010	\$ 319,314	\$ 6,304	\$ 313,420	\$ 323,408	\$ 9,988
980	Central Charges	\$ 309,723	\$ 2,321,326	\$ 2,011,603	\$ (622,217)	\$ 950,035	\$ 1,572,252
980	Adjustment for Cost Allocation	\$ (14,195,210)	\$ (15,630,445)	\$ (1,435,235)	\$ (14,634,393)	\$ (16,067,510)	\$ (1,433,117)
980	Appropriations and Transfers						
	Capital Projects	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -
	CSTS	\$ 1,730,919	\$ 1,732,286	\$ 1,367	\$ 1,731,139	\$ 1,732,593	\$ 1,454
	Public Health	\$ 3,052,023	\$ 3,052,023	\$ -	\$ 3,072,723	\$ 3,072,723	\$ -
	Medical Examiner	\$ 548,052	\$ 548,052	\$ -	\$ 548,052	\$ 548,052	\$ -
	Child Care	\$ 5,135,397	\$ 5,275,476	\$ 140,079	\$ 5,183,397	\$ 5,475,673	\$ 292,276
	Community Corrections	\$ 440,983	\$ 496,678	\$ 55,695	\$ 440,983	\$ 496,678	\$ 55,695
	DHS	\$ 54,109	\$ 54,109	\$ -	\$ 54,109	\$ 54,109	\$ -
	Friend of the Court	\$ 1,872,438	\$ 1,899,362	\$ 26,924	\$ 1,900,955	\$ 1,940,057	\$ 39,102
	Pros. Atty. - Coop. Reim.	\$ 220,511	\$ 232,725	\$ 12,214	\$ 222,025	\$ 234,591	\$ 12,566
	Substance Abuse	\$ 915,319	\$ 915,667	\$ 348	\$ 924,472	\$ 924,824	\$ 352
	Indigent Health Care	\$ 600,000	\$ 600,000	\$ -	\$ 600,000	\$ 600,000	\$ -
	LEPC Appropriation	\$ 12,000	\$ 12,000	\$ -	\$ 12,000	\$ 12,000	\$ -
	Community & Economic Development	\$ 1,697,471	\$ 1,697,471	\$ -	\$ 1,697,471	\$ 1,697,471	\$ -
	Capital Equipment	\$ 89,000	\$ 89,000	\$ -	\$ 109,500	\$ 109,500	\$ -
	1/8 Mill Allocation	\$ 1,146,486	\$ 1,146,486	\$ -	\$ 1,146,486	\$ 1,146,486	\$ -
	Technology & Telecommunications	\$ 1,210,725	\$ 1,210,725	\$ -	\$ 1,210,725	\$ 1,210,725	\$ -
	Jail Expansion - Bond Payment	\$ 200,000	\$ 800,000	\$ 600,000	\$ 200,000	\$ 800,000	\$ 600,000
	Law Library	\$ 12,400	\$ 12,400	\$ -	\$ 12,400	\$ 12,400	\$ -
	Total General Fund Expenditures	\$ 107,605,686	\$ 108,355,064	\$ 749,378	\$ 108,308,856	\$ 109,071,434	\$ 762,578
	Net Revenues (Expenditures)	\$ -	\$ 0	\$ 0	\$ -	\$ (0)	\$ (0)
	Planned Contribution To (Use Of) Fund Balance	\$ 190,709	\$ 360,044	\$ 169,335	\$ 175,438	\$ 454,647	\$ 279,209

2017-2020 Washtenaw County Quadrennial Budgets

		2019 Current Budget	2019 Adopted Budget	2019 Variance	2020 Adopted Budget
Fund 1010	Source	GENERAL FUND REVENUES			
400	Taxes and Penalties	69,422,654	69,554,461	\$ 131,807	70,228,398
450	Licenses & Permits	332,649	360,332	\$ 27,683	370,574
540	Federal / State / Local Revenue	12,532,163	12,639,823	\$ 107,660	12,691,325
600	Fees & Services	21,666,904	21,962,031	\$ 295,127	21,966,045
650	Fines & Forfeitures	1,012,100	1,012,100	\$ -	1,012,100
660	Interest Revenue	107,419	107,419	\$ -	107,419
670	Other Revenue & Reimbursement	3,347,065	2,143,275	\$ (1,203,790)	3,111,327
695	Transfer In	2,046,171	2,046,171	\$ -	2,046,171
	Total General Fund Revenues	110,467,125	109,825,612	\$ (641,513)	111,533,359
Fund 1010	Agency	GENERAL FUND EXPENDITURES			
100	Board of Commissioners	470,194	473,763	\$ 3,569	474,352
130	Trial Court	8,179,913	8,438,493	\$ 258,580	8,607,322
135	Trial Court - Clerk Services	2,929,291	3,015,175	\$ 85,884	3,149,068
140	District Court	6,772,120	6,716,980	\$ (55,140)	6,899,636
150	Probation	224,168	238,115	\$ 13,947	238,115
200	County Administrator	1,063,995	1,105,857	\$ 41,862	1,141,000
210	Finance	3,000,797	2,960,338	\$ (40,459)	3,059,337
220	Infrastructure Management - IT	7,792,728	8,430,721	\$ 637,993	8,581,165
230	Public Defender	3,156,827	3,381,975	\$ 225,148	3,461,587
260	Human Resources	1,448,972	1,428,778	\$ (20,194)	1,470,320
270	Corporation Counsel	369,721	497,955	\$ 128,234	504,513
310	Equalization	1,626,653	1,621,428	\$ (5,225)	1,666,044
320	Building Authority	6,900	6,900	\$ -	6,900
400	Clerk/Register of Deeds	2,727,329	2,714,063	\$ (13,266)	2,943,385
420	Office of the Treasurer	1,761,530	1,841,477	\$ 79,947	1,903,072
430	Prosecuting Attorney	6,557,086	6,508,682	\$ (48,404)	6,724,520
440	Water Resources Commissioner	3,880,496	3,941,516	\$ 61,020	4,069,688
500	Sheriff	31,690,355	30,719,378	\$ (970,977)	31,684,564
500	Sheriff - Corrections	22,543,941	21,834,395	\$ (709,546)	22,578,187
560	Sheriff - Emergency Services	561,120	572,942	\$ 11,822	589,154
580	Water Resources - Public Works	130,991	132,885	\$ 1,894	135,447
690	Veteran Affairs	441,997	445,392	\$ 3,395	463,248
695	County Extension	317,272	329,039	\$ 11,767	333,015
980	Central Charges	(2,084,730)	(1,566,338)	\$ 518,392	(2,235,206)
980	Adjustment for Cost Allocation	(14,881,271)	(16,293,101)	\$ (1,411,830)	(16,518,692)
980	Appropriations and Transfers				
	Capital Projects	25,000	25,000	\$ -	25,000
	CSTS	1,732,187	1,734,004	\$ 1,817	1,735,570
	Public Health	3,093,423	3,093,423	\$ -	3,114,123
	Medical Examiner	548,052	548,052	\$ -	548,052
	Child Care	5,183,397	5,611,487	\$ 428,090	5,772,561
	Community Corrections	440,983	496,678	\$ 55,695	496,678
	DHS	54,109	54,109	\$ -	54,109
	Friend of the Court	1,982,972	2,034,927	\$ 51,955	2,124,157
	Pros. Atty. - Coop. Reim.	230,808	242,970	\$ 12,162	250,873
	Substance Abuse	933,717	934,072	\$ 355	943,413
	Indigent Health Care	600,000	600,000	\$ -	600,000
	LEPC Appropriation	12,000	12,000	\$ -	12,000
	Community & Economic Development	1,697,471	1,697,471	\$ -	682,471
	Capital Equipment	75,000	75,000	\$ -	75,000
	1/8 Mill Allocation	1,146,486	1,146,486	\$ -	1,146,486
	Technology & Telecommunications	1,210,725	1,210,725	\$ -	1,210,725
	Jail Expansion - Bond Payment	800,000	800,000	\$ -	800,000
	Law Library	12,400	12,400	\$ -	12,400
	Total General Fund Expenditures	110,467,125	109,825,612	\$ (641,513)	111,533,358
	Net Revenues (Expenditures)	-	(0)	\$ (0)	0
	Planned Contribution To (Use Of) Fund Balance	(1,431,253)	144,900	\$ 1,576,153	(959,591)

2017-2020 Washtenaw County Quadrennial Budgets

Fund#	Agency #	Fund Name	2017 Current Budget	2017 Adopted Budget	2017 Variance	2018 Current Budget	2018 Adopted Budget	2018 Variance
SPECIAL REVENUE FUNDS								
1042	400	CONCEALED PISTOL LICENSING	\$ 65,000	\$ 65,000	\$ -	\$ 65,000	\$ 66,348	\$ 1,348
1090	310	AERIAL PHOTO	\$ 39,000	\$ 39,000	\$ -	\$ 39,000	\$ 39,000	\$ -
1212	460	ECON DEVELOPMENT & AGRICULTURE MILLAGE	\$ 1,397,588	\$ 944,752	\$ (452,836)	\$ 1,411,563	\$ -	\$ (1,411,563)
1490	500	SHERIFF TRAINING FUNDS	\$ 73,000	\$ 73,000	\$ -	\$ 73,000	\$ 73,000	\$ -
1572	500	INMATE ENTERPRISE FUND	\$ 270,972	\$ 270,972	\$ -	\$ 270,972	\$ 270,972	\$ -
1620	430	PROSECUTING ATTORNEY - CR	\$ 659,213	\$ 684,484	\$ 25,271	\$ 664,057	\$ 689,974	\$ 25,917
1710	580	SOLID WASTE	\$ 840,981	\$ 1,111,020	\$ 270,039	\$ 830,805	\$ 979,017	\$ 148,212
1750	615	BUILDING INSPECTION	\$ 1,151,972	\$ 1,327,944	\$ 175,972	\$ 1,162,504	\$ 1,141,519	\$ (20,985)
1755	440	SOIL EROSION AND SED. CONTROL	\$ -	\$ 106,315	\$ 106,315	\$ -	\$ -	\$ -
1768	460	BROWNFIELD REDEVELOPMENT REVOLVING	\$ -	\$ 1,260,155	\$ 1,260,155	\$ -	\$ 613,021	\$ 613,021
1800	690	VETERANS TRUST	\$ 15,520	\$ -	\$ (15,520)	\$ 15,520	\$ -	\$ (15,520)
1811	690	VETERANS RELIEF	\$ 562,899	\$ 562,899	\$ -	\$ 568,528	\$ 568,528	\$ -
1850	440	STORMWATER GENERAL PERMIT	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 25,000
1900	560	EMERGENCY MANAGEMENT	\$ 2,267,648	\$ 2,284,660	\$ 17,012	\$ 2,268,301	\$ 2,306,260	\$ 37,959
1990	210	EECS SPECIAL VOTED MILLAGE	\$ 3,537,500	\$ 3,537,500	\$ -	\$ 3,537,500	\$ 3,537,500	\$ -
2060	190	LAW LIBRARY	\$ 20,900	\$ 20,900	\$ -	\$ 20,900	\$ 20,900	\$ -
2080	600	PARKS AND RECREATION	\$ 10,382,408	\$ 10,410,521	\$ 28,113	\$ 10,452,032	\$ 10,480,426	\$ 28,394
2090	600	NATURAL AREAS	\$ 5,063,053	\$ 4,977,974	\$ (85,079)	\$ 5,112,074	\$ 5,030,823	\$ (81,253)
2150	160	FRIEND OF THE COURT	\$ 6,224,756	\$ 6,303,941	\$ 79,185	\$ 6,308,630	\$ 6,423,631	\$ 115,003
2290	220	ACCOMMODATION ORDINANCE TAX	\$ 5,200,000	\$ 6,770,000	\$ 1,570,000	\$ 5,200,000	\$ 6,900,000	\$ 1,700,000
2370	470	COMMUNITY & ECONOMIC DEVELOPMENT	\$ 11,009,859	\$ 9,777,909	\$ (1,231,950)	\$ 11,218,693	\$ 9,950,006	\$ (1,268,687)
2804	500	COMMUNITY CORRECTIONS	\$ 1,075,539	\$ 1,859,159	\$ 783,620	\$ 1,098,029	\$ 2,009,717	\$ 911,688
2830	140	PUBLIC IMPROVEMENT FUND	\$ 140,000	\$ 95,000	\$ (45,000)	\$ 140,000	\$ 95,000	\$ (45,000)
2930	673	COMMUNITY MENTAL HEALTH	\$ 75,807,787	\$ 76,305,371	\$ 497,584	\$ 76,531,748	\$ 78,674,154	\$ 2,142,406
2950	674	INDIGENT HEALTH CARE	\$ 600,000	\$ 600,000	\$ -	\$ 600,000	\$ 600,000	\$ -
2960	674	PUBLIC HEALTH	\$ 11,980,020	\$ 13,205,318	\$ 1,225,298	\$ 12,045,186	\$ 14,298,510	\$ 2,253,324
2980	679	DHS	\$ 854,109	\$ 104,109	\$ (750,000)	\$ 854,109	\$ 104,109	\$ (750,000)
2990	180	CHILD CARE	\$ 11,910,962	\$ 12,024,528	\$ 113,566	\$ 12,113,150	\$ 12,116,425	\$ 3,275
DEBT SERVICE FUNDS								
3000	580	PUBLIC WORKS - DEBT SERVICE	\$ 2,725,453	\$ 2,536,313	\$ (189,140)	\$ 2,272,597	\$ 2,091,257	\$ (181,340)
3700	320	BUILDING AUTHORITY - DEBT SERV.	\$ 4,408,795	\$ 4,408,795	\$ -	\$ 4,386,758	\$ 4,386,758	\$ -
CAPITAL/CONSTRUCTION FUNDS								
4010	240	1/8TH MILL BUILDING MAINTENANCE & REPAIR	\$ 1,146,486	\$ 1,146,486	\$ -	\$ 1,146,486	\$ 1,146,486	\$ -
4020	240	CAPITAL PROJECTS	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -
4040	400	REGISTER OF DEEDS AUTOMATION FUND	\$ 350,000	\$ 351,400	\$ 1,400	\$ 350,000	\$ 351,400	\$ 1,400
4050	220	CAPITAL EQUIPMENT	\$ 1,335,725	\$ 1,335,725	\$ -	\$ 1,335,725	\$ 1,335,725	\$ -
4060	200	CAPITAL RESERVES	\$ 5,573,339	\$ 5,573,339	\$ -	\$ 5,573,339	\$ 5,573,339	\$ -
4500	580	WWRA RECYCLING PROJECT	\$ 350,000	\$ 350,000	\$ -	\$ 350,000	\$ 350,000	\$ -
ENTERPRISE FUNDS								
5150	420	DELINQUENT TAX FUND	\$ 2,202,587	\$ 2,202,587	\$ -	\$ 2,202,587	\$ 2,202,587	\$ -
5500	420	PA 123	\$ 324,928	\$ 362,531	\$ 37,603	\$ 341,446	\$ 377,120	\$ 35,674
5600	420	PA 105	\$ 29,737	\$ 9,680	\$ (20,057)	\$ 30,636	\$ 9,875	\$ (20,761)
		WHP Support (Leased Positions)	\$ 501,538	\$ 147,912	\$ (353,626)	\$ 518,360	\$ 154,470	\$ (363,890)
INTERNAL SERVICE FUNDS								
6310	280	FACILITIES OPERATIONS & MAINTENANCE	\$ 8,236,426	\$ 8,650,166	\$ 413,740	\$ 8,287,566	\$ 8,699,783	\$ 412,217
6320	280	FLEET SERVICES	\$ 3,256,449	\$ 3,019,873	\$ (236,576)	\$ 3,432,734	\$ 3,221,730	\$ (211,004)
6322	280	IN-CAR VIDEO	\$ 144,523	\$ 144,523	\$ -	\$ 144,523	\$ 144,523	\$ -
6340	240	WAREHOUSE REVOLVING	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -
6360	240	COPIER FUND	\$ 377,631	\$ 377,631	\$ -	\$ 377,631	\$ 377,631	\$ -
6440	200	RISK MANAGEMENT	\$ 2,532,997	\$ 2,547,364	\$ 14,367	\$ 2,533,003	\$ 2,547,121	\$ 14,118
6600	210	FRINGE BENEFIT REVOLVING	\$ 36,054,852	\$ 35,144,936	\$ (909,916)	\$ 37,880,852	\$ 36,707,971	\$ (1,172,881)
6900	210	CENTREX	\$ 700,000	\$ 700,000	\$ -	\$ 700,000	\$ 700,000	\$ -

2017-2020 Washtenaw County Quadrennial Budgets

Fund#	Agency #	Fund Name	2019 Current Budget	2019 Adopted Budget	2019 Variance	2020 Adopted Budget
SPECIAL REVENUE FUNDS						
1042	400	CONCEALED PISTOL LICENSING	\$ 65,179	\$ 69,508	\$ 4,329	\$ 71,692
1090	310	AERIAL PHOTO	\$ 39,000	\$ 39,000	\$ -	\$ 39,000
1212	460	ECON DEVELOPMENT & AGRICULTURE MILLAGE	\$ 1,425,679	\$ -	\$ (1,425,679)	\$ -
1490	500	SHERIFF TRAINING FUNDS	\$ 73,000	\$ 73,000	\$ -	\$ 73,000
1572	500	INMATE ENTERPRISE FUND	\$ 270,972	\$ 270,972	\$ -	\$ 270,972
1620	430	PROSECUTING ATTORNEY - CR	\$ 687,183	\$ 714,618	\$ 27,435	\$ 737,863
1710	580	SOLID WASTE	\$ 852,319	\$ 1,000,913	\$ 148,594	\$ 1,022,480
1750	615	BUILDING INSPECTION	\$ 1,195,173	\$ 1,186,975	\$ (8,198)	\$ 1,228,098
1755	440	SOIL EROSION AND SED. CONTROL	\$ -	\$ -	\$ -	\$ -
1768	460	BROWNFIELD REDEVELOPMENT REVOLVING	\$ -	\$ 475,000	\$ 475,000	\$ 281,544
1800	690	VETERANS TRUST	\$ 15,520	\$ -	\$ (15,520)	\$ -
1811	690	VETERANS RELIEF	\$ 574,213	\$ 574,213	\$ -	\$ 588,706
1850	440	STORMWATER GENERAL PERMIT	\$ -	\$ 12,415	\$ 12,415	\$ -
1900	560	EMERGENCY MANAGEMENT	\$ 2,269,108	\$ 2,312,358	\$ 43,250	\$ 2,320,012
1990	210	EECS SPECIAL VOTED MILLAGE	\$ 3,537,500	\$ 3,537,500	\$ -	\$ 3,537,500
2060	190	LAW LIBRARY	\$ 20,900	\$ 20,900	\$ -	\$ 20,900
2080	600	PARKS AND RECREATION	\$ 10,522,352	\$ 10,551,030	\$ 28,678	\$ 10,622,341
2090	600	NATURAL AREAS	\$ 5,173,385	\$ 5,090,030	\$ (83,355)	\$ 5,149,220
2150	160	FRIEND OF THE COURT	\$ 6,549,856	\$ 6,702,662	\$ 152,806	\$ 6,965,103
2290	220	ACCOMMODATION ORDINANCE TAX	\$ 5,200,000	\$ 7,119,320	\$ 1,919,320	\$ 7,319,320
2370	470	COMMUNITY & ECONOMIC DEVELOPMENT	\$ 11,218,693	\$ 10,055,878	\$ (1,162,815)	\$ 10,171,008
2804	500	COMMUNITY CORRECTIONS	\$ 1,098,029	\$ 2,094,487	\$ 996,458	\$ 2,165,281
2830	140	PUBLIC IMPROVEMENT FUND	\$ 140,000	\$ 95,000	\$ (45,000)	\$ 95,000
2930	673	COMMUNITY MENTAL HEALTH	\$ 77,952,054	\$ 80,422,167	\$ 2,470,113	\$ 82,269,360
2950	674	INDIGENT HEALTH CARE	\$ 600,000	\$ 600,000	\$ -	\$ 600,000
2960	674	PUBLIC HEALTH	\$ 12,420,774	\$ 14,874,539	\$ 2,453,765	\$ 15,435,883
2980	679	DHS	\$ 854,109	\$ 104,109	\$ (750,000)	\$ 104,109
2990	180	CHILD CARE	\$ 12,365,854	\$ 12,383,662	\$ 17,808	\$ 12,705,811
DEBT SERVICE FUNDS						
3000	580	PUBLIC WORKS - DEBT SERVICE	\$ 2,116,131	\$ 1,942,792	\$ (173,339)	\$ 1,581,041
3700	320	BUILDING AUTHORITY - DEBT SERV.	\$ 3,799,026	\$ 3,799,026	\$ -	\$ 2,817,414
CAPITAL/CONSTRUCTION FUNDS						
4010	240	1/8TH MILL BUILDING MAINTENANCE & REPAIR	\$ 1,146,486	\$ 1,146,486	\$ -	\$ -
4020	240	CAPITAL PROJECTS	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
4040	400	REGISTER OF DEEDS AUTOMATION FUND	\$ 350,000	\$ 351,400	\$ 1,400	\$ 351,400
4050	220	CAPITAL EQUIPMENT	\$ 1,335,725	\$ 1,335,725	\$ -	\$ 1,335,725
4060	200	CAPITAL RESERVES	\$ 5,573,339	\$ 5,573,339	\$ -	\$ 5,573,339
4500	580	WWRA RECYCLING PROJECT	\$ 350,000	\$ 350,000	\$ -	\$ 350,000
ENTERPRISE FUNDS						
5150	420	DELINQUENT TAX FUND	\$ 2,202,587	\$ 2,202,587	\$ -	\$ 2,202,587
5500	420	PA 123	\$ 347,605	\$ 401,710	\$ 54,105	\$ 421,031
5600	420	PA 105	\$ 31,798	\$ 10,217	\$ (21,581)	\$ 10,496
		WHP Support (Leased Positions)	\$ 528,826	\$ 161,705	\$ (367,121)	\$ 167,030
INTERNAL SERVICE FUNDS						
6310	280	FACILITIES OPERATIONS & MAINTENANCE	\$ 8,410,286	\$ 8,831,670	\$ 421,384	\$ 8,953,964
6320	280	FLEET SERVICES	\$ 3,661,605	\$ 3,276,150	\$ (385,455)	\$ 3,463,524
6322	280	IN-CAR VIDEO	\$ 144,523	\$ 144,523	\$ -	\$ 144,523
6340	240	WAREHOUSE REVOLVING	\$ 300,000	\$ 300,000	\$ -	\$ 300,000
6360	240	COPIER FUND	\$ 377,631	\$ 377,631	\$ -	\$ 377,631
6440	200	RISK MANAGEMENT	\$ 2,540,132	\$ 2,554,739	\$ 14,607	\$ 2,562,965
6600	210	FRINGE BENEFIT REVOLVING	\$ 39,863,854	\$ 38,498,517	\$ (1,365,337)	\$ 40,488,956
6900	210	CENTREX	\$ 700,000	\$ 700,000	\$ -	\$ 700,000

2017 Washtenaw County
POSITION MODIFICATIONS

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE		GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
			GROUP					
ADMINISTRATION								
29550001	Administration Analyst I/II	a	32		29 / 30		1.0	
30780001	Sr. Administration Analyst I/II	a	32		30 / 31	1.0		
CLERK / REGISTER OF DEEDS								
32410003	Chief Deputy Clerk/Register	a	32		32		1.0	
34590001	Chief Deputy Clerk/Register	a	32		34	1.0		
COMMUNITY & ECONOMIC DEVELOPMENT								
26340001	HS Policy Specialist I/II	a	11		26 / 28		1.0	
78460001	Human Services Supervisor	a	10		78	1.0		
76380001	Housing Improvement Supervisor	a	10		76		1.0	
78470001	Housing Improvement Supervisor	a	10		78	1.0		
COMMUNITY MENTAL HEALTH								
21700002	Crisis Services Professional	a,d	11		21A		1.0	
21700003	Crisis Services Professional	a,d	11		21A		1.0	
21700004	Crisis Services Professional	a,d	11		21A		1.0	
21700005	Crisis Services Professional	a,d	11		21A		1.0	
21700006	Crisis Services Professional	a,d	11		21A		1.0	
21700014	Crisis Services Professional	a,d	11		21A		1.0	
21700015	Crisis Services Professional	a,d	11		21A		1.0	
21700016	Crisis Services Professional	a,d	11		21A		1.0	
21700018	Crisis Services Professional	a,d	11		21A		1.0	
21700019	Crisis Services Professional	a,d	11		21A		1.0	
21700020	Crisis Services Professional	a,d	11		21A		1.0	
21700022	Crisis Services Professional	a,d	11		21A		1.0	
21700023	Crisis Services Professional	a,d	11		21A		1.0	
21700024	Crisis Services Professional	a,d	11		21A		1.0	
21700025	Crisis Services Professional	a,d	11		21A		1.0	
21700026	Crisis Services Professional	a,d	11		21A		1.0	
22920001	Crisis Services Professional	a,d	11		22A	1.0		
22920002	Crisis Services Professional	a,d	11		22A	1.0		
22920003	Crisis Services Professional	a,d	11		22A	1.0		
22920004	Crisis Services Professional	a,d	11		22A	1.0		
22920005	Crisis Services Professional	a,d	11		22A	1.0		
22920006	Crisis Services Professional	a,d	11		22A			1.0
22920007	Crisis Services Professional	a,d	11		22A			1.0
22920008	Crisis Services Professional	a,d	11		22A	1.0		
22920009	Crisis Services Professional	a,d	11		22A	1.0		
22920010	Crisis Services Professional	a,d	11		22A	1.0		
22920011	Crisis Services Professional	a,d	11		22A	1.0		
22920012	Crisis Services Professional	a,d	11		22A	1.0		
22920013	Crisis Services Professional	a,d	11		22A	1.0		
22920014	Crisis Services Professional	a,d	11		22A	1.0		
22920015	Crisis Services Professional	a,d	11		22A			1.0
22920016	Crisis Services Professional	a,d	11		22A	1.0		
23460002	Mental Health Nurse	a,c,d	11		23		1.0	
23460003	Mental Health Nurse	a,c,d	11		23		1.0	
23460004	Mental Health Nurse	a,c,d	11		23		1.0	
23460005	Mental Health Nurse	a,c,d	11		23		1.0	
23460006	Mental Health Nurse	a,c,d	11		23		1.0	
23460007	Mental Health Nurse	a,c,d	11		23		1.0	
23460008	Mental Health Nurse	a,c,d	11		23		1.0	
23460009	Mental Health Nurse	a,c,d	11		23		1.0	
23460010	Mental Health Nurse	a,c,d	11		23		1.0	

2017 Washtenaw County
POSITION MODIFICATIONS

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE GROUP	GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
COMMUNITY MENTAL HEALTH (CONTINUED)							
23460012	Mental Health Nurse	a,c,d	11	23		1.0	
23460013	Mental Health Nurse	a,c,d	11	23		1.0	
23460014	Mental Health Nurse	a,c,d	11	23		1.0	
23460016	Mental Health Nurse	a,c,d	11	23		1.0	
23460018	Mental Health Nurse	a,c,d	11	23		1.0	
23460019	Mental Health Nurse	a,c,d	11	23		1.0	
23460020	Mental Health Nurse	a,c,d	11	23		1.0	
23460024	Mental Health Nurse	a,c,d	11	23		1.0	
23460025	Mental Health Nurse	a,c,d	11	23		1.0	
23460026	Mental Health Nurse	a,c,d	11	23		1.0	
23560001	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560002	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560003	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560004	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560005	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560006	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27			1.0
23560007	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560008	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560009	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23460010	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560011	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560012	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560013	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560014	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560015	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560016	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560017	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560018	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23560019	Mental Health Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23490002	Medical Case Manager - IHI	a,c,d	11	23		1.0	
23570001	Medical Case Manager - IHI - I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23500001	Nurse Case Manager	a,c,d	11	23		1.0	
23500003	Nurse Case Manager	a,c,d	11	23		1.0	
23580001	Nurse Case Manager I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23580002	Nurse Case Manager I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23520001	Mental Health Nurse Access 80	a,c,d	11	23A		1.0	
23590001	Mental Health Nurse Access 80 - I/II/III	a,c,d	11	23 / 25 / 27 A	1.0		
23530001	OBRA PASARR Nurse	a,c,d	11	23		1.0	
23530002	OBRA PASARR Nurse	a,c,d	11	23		1.0	
23530003	OBRA PASARR Nurse	a,c,d	11	23		1.0	
23620001	OBRA PASARR Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
23620001	OBRA PASARR Nurse I/II/III	a,c,d	11	23 / 25 / 27	1.0		
19760065	Client Services Manager	b	11	19	1.0		
30250030	Sr. Management Analyst	b	32	30	1.0		
CORPORATION COUNSEL / RISK MANAGEMENT							
28300001	Contract Administrator I/II	a	32	28 / 29		1.0	
29620001	Risk Management Analyst I/II	a	32	29 / 30	1.0		
DISTRICT COURT							
32280001	14A District Court Administrator	a	32	32		1.0	
33920001	14A District Court Administrator	a	32	33	1.0		
32710001	Attorney / Magistrate	b	32	32			1.0
25240001	Judicial Coordinator I/II/III	a	32	25 / 26 / 27		1.0	
25240002	Judicial Coordinator I/II/III	a	32	25 / 26 / 27		1.0	
25240004	Judicial Coordinator I/II/III	a	32	25 / 26 / 27		1.0	

2017 Washtenaw County
POSITION MODIFICATIONS

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE		GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
			GROUP					
ENVIRONMENTAL HEALTH								
18780002	Customer Service Specialist	a	12		18		1.0	
18780003	Customer Service Specialist	a	12		18		1.0	
18780004	Customer Service Specialist	a	12		18		1.0	
18780014	Customer Service Specialist	a	12		18		1.0	
16520001	Customer Service Specialist I/II/III	a	12		16 / 18 / 20	1.0		
16520002	Customer Service Specialist I/II/III	a	12		16 / 18 / 20	1.0		
16520003	Customer Service Specialist I/II/III	a	12		16 / 18 / 20	1.0		
16520004	Customer Service Specialist I/II/III	a	12		16 / 18 / 20	1.0		
22830001	Environmental Analyst I/II	a	11		22 / 25		1.0	
26470001	Environmental Analyst I/II	a	11		26	1.0		
25710001	Sanitarian	a	11		22 / 25		1.0	
25710002	Sanitarian	a	11		22 / 25		1.0	
25710004	Sanitarian	a	11		22 / 25		1.0	
25710005	Sanitarian	a	11		22 / 25		1.0	
25710006	Sanitarian	a	11		22 / 25		1.0	
25710007	Sanitarian	a	11		22 / 25		1.0	
25710008	Sanitarian	a	11		22 / 25		1.0	
25710012	Sanitarian	a	11		22 / 25		1.0	
25710013	Sanitarian	a	11		22 / 25		1.0	
25710015	Sanitarian	a	11		22 / 25		1.0	
25710017	Sanitarian	a	11		22 / 25		1.0	
25710018	Sanitarian	a	11		22 / 25		1.0	
25710019	Sanitarian	a	11		22 / 25		1.0	
25710025	Sanitarian	a	11		22 / 25		1.0	
22930001	Sanitarian	a	11		22 / 26	1.0		
22930002	Sanitarian	a	11		22 / 26	1.0		
22930003	Sanitarian	a	11		22 / 26	1.0		
22930004	Sanitarian	a	11		22 / 26	1.0		
22930005	Sanitarian	a	11		22 / 26	1.0		
22930006	Sanitarian	a	11		22 / 26	1.0		
22930007	Sanitarian	a	11		22 / 26	1.0		
22930008	Sanitarian	a	11		22 / 26	1.0		
22930009	Sanitarian	a	11		22 / 26	1.0		
22930010	Sanitarian	a	11		22 / 26	1.0		
22930011	Sanitarian	a	11		22 / 26	1.0		
22930012	Sanitarian	a	11		22 / 26	1.0		
22930013	Sanitarian	a	11		22 / 26	1.0		
22930014	Sanitarian	a	11		22 / 26	1.0		
22930015	Sanitarian	a	11		22 / 26	1.0		
25800001	Time of Sale Coordinator	a	11		29		1.0	
32090001	Time of Sale Coordinator	a	11		32	1.0		
29430001	Senior Sanitarian	a	11		29		1.0	
29430002	Senior Sanitarian	a	11		29		1.0	
29430003	Senior Sanitarian	a	11		29		1.0	
29430004	Senior Sanitarian	a	11		29		1.0	
32100001	Senior Sanitarian	a	11		32	1.0		
32100002	Senior Sanitarian	a	11		32	1.0		
32100003	Senior Sanitarian	a	11		32	1.0		
32100004	Senior Sanitarian	a	11		32	1.0		
EXTENSION								
18780005	Customer Service Specialist	a	12		18		1.0	
16520005	Customer Service Specialist I/II/III	a	12		16 / 18 / 20	1.0		

**2017 Washtenaw County
POSITION MODIFICATIONS**

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE GROUP	GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
FINANCE							
19020016	Accountant I/II/III	a	11	19 / 21 / 23		0.5	
22940001	Accountant I/II/III - Finance	a	11	22 / 24 / 26	0.5		
24460001	Finance Accountant	a	11	24		1.0	
24460002	Finance Accountant	a	11	24		1.0	
24540001	Finance Accountant I/II	a,c	11	24 /26	1.0		
24540002	Finance Accountant I/II	a,c	11	24 /26	1.0		
HUMAN RESOURCES							
99130001	Succession Planning	e	32	99	1.0		
99130002	Succession Planning	e	32	99	1.0		
99130003	Succession Planning	e	32	99	1.0		
99130004	Succession Planning	e	32	99	1.0		
99130005	Succession Planning	e	32	99	1.0		
OFFICE OF INFRASTRUCTURE MANAGEMENT							
32480008	Applications Specialist		11	32	1.0		
PARKS & RECREATION							
17550001	Parks & Facility Coordinator I/II		11	17			1.0
27190107	Management Analyst I/II - Technology		32	27 / 29	1.0		
12640001	Park Office Assistant		12	12		1.0	
16530001	Parks Administrative Specialist		12	16	1.0		
72250003	Park & Facility Supervisor		10	72			1.0
13620001	Facility Desk Technician		12	13	1.0		
13620002	Facility Desk Technician		12	13	1.0		
13620003	Facility Desk Technician		12	13	1.0		
13620004	Facility Desk Technician		12	13	1.0		
13620005	Facility Desk Technician		12	13	1.0		
PUBLIC DEFENDER							
16540001	Legal Clerk		12	16	1.0		
PUBLIC HEALTH							
20710001	Prevention Specialist I/II	a	11	20 / 22		1.0	
20800001	Prevention Specialist I/II	a	11	20 / 23	1.0		
21360002	Social Worker - Health	a	11	21		1.0	
21360004	Social Worker - Health	a	11	21		1.0	
21360005	Social Worker - Health	a	11	21		1.0	
21360008	Social Worker - Health	a	11	21		1.0	
22950001	Social Worker - Health	a	11	22	1.0		
22950002	Social Worker - Health	a	11	22	1.0		
22950003	Social Worker - Health	a	11	22	1.0		
22950004	Social Worker - Health	a	11	22	1.0		
32040001	Application Specialist - Public Hlth I/II	b	11	32		1.0	
SHERIFF							
94070001	Undersheriff	a,f	25	94		1.0	
95010001	Undersheriff	a,f	25	95	1.0		

**2017 Washtenaw County
POSITION MODIFICATIONS**

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE		GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
			GROUP					
TREASURER								
19640001	Tax Specialist I/II/III	a	11		19 / 21 / 23		1.0	
19640002	Tax Specialist I/II/III	a	11		19 / 21 / 23		1.0	
22960001	Tax Specialist I/II	a	11		24 / 26	1.0		
22960002	Tax Specialist I/II	a	11		24 / 26	1.0		
19660001	Tax Foreclosure Prev Specialist I/II/III	a	11		19 / 21 / 23		1.0	
19660002	Tax Foreclosure Prev Specialist I/II/III	a	11		19 / 21 / 23		1.0	
22970001	Tax Foreclosure Prev Specialist I/II	a	11		24 / 26	1.0		
22970002	Tax Foreclosure Prev Specialist I/II	a	11		24 / 26	1.0		
32560001	Chief Deputy Treasurer	a	32		32		1.0	
34580001	Chief Deputy Treasurer	a	32		34	1.0		
31020001	Deputy Treasurer	a	32		31		1.0	
32150001	Deputy Treasurer	a	32		32	1.0		
TRIAL COURT								
15870001	Trial Court Clerk I	a,c	14		15		1.0	
15870002	Trial Court Clerk I	a,c	14		15		1.0	
15870003	Trial Court Clerk I	a,c	14		15		1.0	
15870004	Trial Court Clerk I	a,c	14		15		1.0	
15870007	Trial Court Clerk I	a,c	14		15		1.0	
15870008	Trial Court Clerk I	a,c	14		15		1.0	
15870009	Trial Court Clerk I	a,c	14		15		1.0	
15870010	Trial Court Clerk I	a,c	14		15		1.0	
15870011	Trial Court Clerk I	a,c	14		15		1.0	
15870012	Trial Court Clerk I	a,c	14		15		1.0	
15870013	Trial Court Clerk I	a,c	14		15		1.0	
15870014	Trial Court Clerk I	a,c	14		15		1.0	
15870016	Trial Court Clerk I	a,c	14		15		1.0	
15870017	Trial Court Clerk I	a,c	14		15		1.0	
15870019	Trial Court Clerk I	a,c	13		15		1.0	
15870020	Trial Court Clerk I	a,c	13		15		1.0	
15870021	Trial Court Clerk I	a,c	14		15		1.0	
15870023	Trial Court Clerk I	a,c	14		15		1.0	
15870024	Trial Court Clerk I	a,c	13		15		1.0	
15870026	Trial Court Clerk I	a,c	14		15		1.0	
15890001	FOC Trial Court Clerk	a,c	13		15		1.0	
15890002	FOC Trial Court Clerk	a,c	13		15		1.0	
15890003	FOC Trial Court Clerk	a,c	13		15		1.0	
15890004	FOC Trial Court Clerk	a,c	13		15		1.0	
15890005	FOC Trial Court Clerk	a,c	13		15		1.0	
15890006	FOC Trial Court Clerk	a,c	13		15		1.0	
15890007	FOC Trial Court Clerk	a,c	13		15		1.0	
15890008	FOC Trial Court Clerk	a,c	13		15		1.0	
15890009	FOC Trial Court Clerk	a,c	13		15		1.0	
15700003	FOC Case Specialist	a,c	13		15		1.0	
15700004	FOC Case Specialist	a,c	13		15		1.0	
15700007	FOC Case Specialist	a,c	13		15		1.0	
15920001	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920002	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920003	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920004	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920005	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920006	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920007	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920008	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920009	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		

2017 Washtenaw County
POSITION MODIFICATIONS

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE		GRADE	CREATE	ELIMINATE	PLACE ON HOLD VACANT
			GROUP					
TRIAL COURT (CONTINUED)								
15920010	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920011	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920012	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920013	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920014	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920015	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920016	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15920017	Trial Court Clerk I/II	a,c	14		15 / 17	1.0		
15930001	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930002	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930003	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930004	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930005	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930006	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930007	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930008	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930009	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930010	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930011	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930012	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930013	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930014	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
15930015	FOC Trial Court Clerk I/II	a,c	13		15 / 17	1.0		
16490001	Lead Trial Court Clerk	a,c	14		16		1.0	
17540001	Trial Court Clerk II	a,c	14		17		1.0	
17540002	Trial Court Clerk II	a,c	14		17		1.0	
17540003	Trial Court Clerk II	a,c	14		17		1.0	
17540004	Trial Court Clerk II	a,c	14		17		1.0	
17540005	Trial Court Clerk II	a,c	14		17		1.0	
17540006	Trial Court Clerk II	a,c	14		17		1.0	
17540007	Trial Court Clerk II	a,c	14		17		1.0	
17540008	Trial Court Clerk II	a,c	14		17		1.0	
17540009	Trial Court Clerk II	a,c	14		17		1.0	
17540010	Trial Court Clerk II	a,c	14		17		1.0	
17580001	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580002	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580003	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580004	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580005	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580006	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580007	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580008	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580009	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580010	Trial Court Recorder	a,c	14		17 / 19	1.0		
17580011	Trial Court Recorder	a,c	14		17 / 19	1.0		
22710001	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710002	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710003	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710004	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710005	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710006	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
22710007	Evaluator/Mediator	a	13		22 / 24 / 26		1.0	
23600001	Evaluator/Mediator I/II/III	a	13		23 / 25 / 27	1.0		
23600002	Evaluator/Mediator I/II/III	a	13		23 / 25 / 27	1.0		
23600003	Evaluator/Mediator I/II/III	a	13		23 / 25 / 27	1.0		
23600004	Evaluator/Mediator I/II/III	a	13		23 / 25 / 27	1.0		

**2017 Washtenaw County
POSITION MODIFICATIONS**

POSITION CONTROL NO.	POSITION TITLE	NOTE	EMPLOYEE GROUP	GRADE	CREATE	ELIMINATE	PLACE ON HOLD	VACANT
TRIAL COURT (CONTINUED)								
23600005	Evaluator/Mediator I/II/III	a	13	23 / 25 / 27	1.0			
23600006	Evaluator/Mediator I/II/III	a	13	23 / 25 / 27	1.0			
23600007	Evaluator/Mediator I/II/III	a	13	23 / 25 / 27	1.0			
22810001	Fiscal Services Analyst	a	13	22				1.0
23610001	Fiscal Services Analyst I/II	a	13	23 / 25	1.0			
25230028	Administrative Coordinator	a	32	25				1.0
25230030	Administrative Coordinator	a	32	25				1.0
25230032	Administrative Coordinator	a	32	25				1.0
26480001	Trial Court Administrative Coordinator	a	32	26	1.0			
26480002	Trial Court Administrative Coordinator	a	32	26	1.0			
26480003	Trial Court Administrative Coordinator	a	32	26	1.0			
25240003	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240005	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240006	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240007	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240008	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240009	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
25240011	Judicial Coordinator I/II/III	a	32	25 / 26 / 27				1.0
26490001	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490002	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490003	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490004	Judicial Coordinator I/II/III	a	32	26 / 27 / 28				1.0
26490005	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490006	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490007	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490008	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490009	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
26490010	Judicial Coordinator I/II/III	a	32	26 / 27 / 28	1.0			
33050002	Attorney Referee - FOC	a,c	13	33				1.0
33050003	Attorney Referee - FOC	a,c	13	33				1.0
33050005	Attorney Referee - FOC	a,c	13	33				1.0
33050008	Attorney Referee - FOC	a,c	13	33				1.0
33910001	Attorney Referee - FOC I/II	a,c	13	33 / 34	1.0			
33910002	Attorney Referee - FOC I/II	a,c	13	33 / 34	1.0			
33910003	Attorney Referee - FOC I/II	a,c	13	33 / 34	1.0			
33910004	Attorney Referee - FOC I/II	a,c	13	33 / 34	1.0			
WATER RESOURCES								
26420001	GIS Technician I/II/III	a	11	26 / 28 / 30				1.0
80100001	GIS & Special Assessment Supervisor	a	10	80	1.0			

Notes:

- a - Reclassification - effective 1/1/2017
- b - To replace borrowed position
- c - Add tier(s)
- d - Retro to 10/1/16
- e - Position not funded until needed for succession planning
- f - Align salary table with Non-Union, Grade 34

I. GENERAL BUDGET POLICIES OF THE COUNTY BOARD OF COMMISSIONERS

- A. The Board of Commissioners, pursuant to State Law, shall annually adopt an appropriations and revenue budget for the General Fund of the County and for those other funds and agencies of the County where State Law authorizes the Board of Commissioners to establish budgets.
- B. Budgets shall be prepared consistent with State Law regarding appropriations, and revenue estimates. Adoption will be by total appropriation to each agency, with latitude for category transfers as further directed and permitted by Budget Resolution and other actions of the Board.
- C. Budget appropriations and revenues shall be established with accurate estimates to provide adequately for the operations of departments and capital and debt service funding.
- D. Amendments to Budget appropriations and revenues shall be recommended to the Administrator for approval by the Board of Commissioners except where specific policies and the Budget Resolution permit adjustments with the approval of the County Administrator.
- E. The Budget shall be prepared and presented to the Board of Commissioners by the County Administrator in summary and detail format and with sufficient narrative to permit thorough analysis. It shall be prepared as established by a budget calendar, so that the Board of Commissioners can review and adopt in accordance with State statutes.
- F. The County Administrator shall establish calendars, forms and review processes to assure that departments and agencies thoroughly participate in the budget process.
- G. The Board of Commissioners, in Ways & Means Committee, shall review the Budget as proposed by the County Administrator and hold a Public Hearing on the Budget prior to adoption in accordance with State Law.
- H. Appropriations will be considered the maximum authorization to incur obligations and not a mandate to spend. The County Administrator shall exercise control in order to ensure that expenditures are related to program objectives and shall notify the Board of Commissioners when, in his/her judgment, expenditures not necessary to accomplish these objectives are incurred by any elected or administrative officer. The County Administrator is authorized to withhold payment for any request which does not appear to correspond with the intent of this policy, and shall so advise the Board of Commissioners.
- I. No obligation shall be incurred against, and no payment shall be made from any appropriation account unless there is a sufficient unencumbered balance in the appropriation and sufficient funds will be available to meet the obligation.
- J. In accordance with approved Personnel Policies, the Board of Commissioners intends that reasonable attempts shall be made to find alternative positions through vacant County positions in instances where County employees are scheduled for layoff due to funding shortfalls. The hiring freeze strategy may be used to provide additional alternative positions for possible reassignment.
- K. Annually, the Administrator shall prepare and update long-term projections of at least four years for revenues and expenditures to enable the Board of Commissioners to review trends in future financing.
- L. It is the intent of the Board of Commissioners to adopt and maintain a balanced budget for all operations of the County falling within the responsibility of the Board.
- M. Indirect costs shall be charged through a central cost allocation plan so that all operating departments accurately reflect costs of centrally provided services.

- N. A capital improvements budget shall be adopted with the operating budget, and the County shall also prepare and maintain a 20 year capital improvement plan.
- O. The County investment policy shall be followed in accordance with State law and administered by the County Treasurer.
- P. The County shall appropriate sufficient funds to meet Debt Service obligations as required by State Law and bonding representations, and shall assure that bonding limitations imposed by State Law are not exceeded.
- Q. County Managers shall regularly monitor expenditures and revenues to ensure that their organization stays within limits approved in the budget.
- R. The Board of Commissioners shall have sole authority over the appropriation of County funds except as specifically regulated by Federal and State laws.
- S. The County shall maintain financial records on a modified accrual basis approved for governmental operations.
- T. The Board of Commissioners directs that full disclosure be provided in annual financial statements and bond representations.
- U. A General Fund contingency account designated as the Unearmarked Reserve shall be maintained in the annual County budget for emergency appropriations. The annual Unearmarked Reserve shall be appropriated at \$100,000 and shall require Board of Commissioner action for expenditure of these funds.
- V. All County Departments requesting supplemental appropriations from the Unearmarked Reserve shall submit a resolution informing the County Administrator of the need for the supplemental appropriation. The County Administrator shall review the resolution and may recommend to the Board approval of the supplemental appropriation outlining reasons for the recommendation.
- W. The Board shall require an actuarial or certified study be done annually to determine the necessary level of fund balance needed in self-insurance funds to provide financial resources that can be used to meet contingency requirements.
- X. Capital assets shall be accounted for in accordance with generally accepted accounting principles and shall include:
 - All acquisitions of machinery, equipment, furniture, vehicles, and other similar items having a useful life of more than one year and a unit cost of \$5,000 or more (as recommended by the Government Financial Officers Association).
 - All acquisitions of and improvements to real property (land and buildings).
 - All acquisitions or construction of infrastructure assets (roads, bridges, drainage systems, water and sewer systems, etc.) where the County will maintain title of the assets, as required by GASB 34.

II. SPECIFIC POLICIES AND DIRECTIVES OF THE COUNTY BOARD OF COMMISSIONERS REGARDING THE BUDGET

- A. Budget Transfers
 - 1. Departments are authorized to make expenditures and adjustments, according to established procedures, as identified within categories and less than \$10,000 without additional review or

approval by the Board of Commissioners or the County Administrator, unless specifically restricted. If the transfer is greater than \$10,000 or is between categories, Administrator approval is needed.

2. The Board of Commissioners authorizes the County Administrator to sign contracts, providing such contracts have been authorized as part of the budget process or by other County Policy and Procedure. The Board of Commissioners shall exclude from the claims process those payments made on contracts approved by the Board of Commissioners and signed by the Chair of the Board of Commissioners, or the County Administrator, or the Purchasing Manager, in accordance with the Procurement Policy.

Notwithstanding the above, for any proposed contract for services, new construction or renovation that exceeds one hundred thousand (\$100,000) dollars per year or more than one hundred-fifty thousand (\$150,000) dollars, the County Administrator shall give the individual members of the Board of Commissioners seven (7) business days notice in writing of the proposed contract. If no objections are presented to Administration during this seven (7) business day period, the County Administrator may sign the contract. If any Commissioner objects to the contract, it shall be formally presented to the Board of Commissioners at the next Ways & Means Committee meeting for approval.

Furthermore, for any proposed contract for professional services that exceeds fifty thousand (\$50,000) dollars, the County Administrator shall give the individual members of the Board of Commissioners seven (7) business days notice in writing of the proposed contract. If no objections are presented to Administration during this seven (7) business day period, the County Administrator may sign the contract. If any Commissioner objects to the contract, it shall be formally presented to the Board of Commissioners at the next Ways & Means Committee meeting for approval.

3. The Washtenaw County Board of Commissioners authorizes the County Administrator to approve hiring of all budgeted temporary employees and temporary assistance from employment agencies in those departments experiencing difficulties due to staff on unpaid leave or vacant positions, and to approve transfers within Personnel line-items as necessary for hiring of said temporary employees.
4. The County Administrator shall be authorized to approve and execute adjustments in budgets in an amount not to exceed 10% or up to \$100,000, whichever is less, with the exception of Unearmarked Reserve and the Board of Commissioners budget.
5. The County Administrator shall be authorized to approve and execute adjustments in grant applications and awards in an amount not to exceed 10% of the total grant program or up to \$100,000 with the exception of Unearmarked Reserve. Any increase in County appropriation shall require the approval of the Board.

The addition of permanent positions in any grant must be approved by the Board. Changes in the distribution of costs for and fund designation of the corresponding position titles between grants may be approved by the County Administrator, after approval by the granting agency. The County Administrator is authorized to extend duly approved grants provided there is no change in the financial provisions or other terms to a maximum of 12 months.

6. Department activity shall be monitored at the category level rather than the line item level. Budget transfers will be required only at the category level.

7. The Budget Office computes salaries and fringes for all County departments, applying an attrition factor based upon each department's actual experience over the past five years. The Sheriff's Office is budgeted at 100% attrition with the understanding that salary savings will cover overtime expenditures as result of back filling for vacant positions.

B. Positions Authorized and Personnel Matters

1. The Board of Commissioners approves and adopts for 2017 the approved County position modifications in accordance with the schedule in the Budget Resolution, which amends the 2016 schedule.
2. The County Administrator is authorized to review Hold Vacant positions for necessity of operation. Vacancies occurring during the 2017 fiscal year will be reviewed in accordance with the administrative review procedures.
3. The Board of Commissioners instructs the Human Resources Department and the Finance Department to ensure that no person will be paid as a permanent employee for any County department or agency unless there is an approved position as shown in the budget as adopted, subject to amendments which may be made after the budget adoption by the Board of Commissioners.
4. The County Administrator is authorized to approve instep hiring of personnel up to midpoint of pay grade when experience and salary requirements of the candidate and market conditions warrant.
5. The County Administrator is authorized to amend job descriptions and job titles, as well as education and experience requirements.
6. The Board of Commissioners authorizes the County Administrator to administer fee revenue generating positions in accordance with the County policy.
7. The Board of Commissioners extends the provisions of the Plan for Administrative Review of all vacancies. The County Administrator may split full-time positions and combine part-time positions as needs may dictate.
8. The Board of Commissioners directs the County Administrator to review all positions placed on Hold Vacant status prior to January 1, 2016 and if appropriate, eliminate all those that are not deemed critical nor mandated by state and federal laws.
9. The Board of Commissioners instructs the Human Resources Department to ensure that any person who is a retired employee shall not be paid as an employee, contracted or otherwise, unless authorized by a specific Board of Commissioners project or the County Administrator. The Administrator shall report on a monthly basis any temporary rehires of retirees.
10. The Board of Commissioners directs that all position reclassifications be approved through the Budget Process except as merited by emergencies or significant changes.
11. The Board of Commissioners authorizes the County Administrator to reclassify vacant positions downward without Board approval when found necessary in the realignment of departmental operations.
12. The Board of Commissioners authorizes the creation of a pool of five (5) positions for use during a departmental succession planning period. Such positions will be managed by Human

Resources, identified with a '99' position control number, and only activated during a window of 60-90 days for transition of department heads, managers, or a very technical position. This pool of positions will allow Human Resources the flexibility to work with the requesting department to assist in their succession planning process, including transition and necessary training. At the completion of the transitional period the position(s) will revert back to Human Resources for use in future succession planning opportunities. Departments will be responsible for identifying the funds within their current budget to cover the expense. If after reviewing their budget and working with Finance the Department is unable to identify sufficient funds a request may be made to the County Administrator for approval of financial assistance.

13. The Board of Commissioners authorizes the County Administrator to move positions between funding sources if there is no net impact on the General Fund.
14. All positions authorized and personnel matters acted on by the County Administrator in Section II b shall be reported to the Board of Commissioners in a quarterly Staff Update Report by the Administrator.
15. The Board of Commissioners authorizes the County Administrator to red circle an employee's salaries above pay range. If assignment extends past six months the County Administrator will provide a report of employees on extended assignment to the Board of Commissioners.
16. The Board of Commissioners authorizes the elimination of the non-union pay for performance program, which had a 0 - 8% pay scale range. A new pay scale with 4% steps spread across the current established pay range for each grade will be developed to address current and future pay compression issues. This new pay scale will be used in lieu of the previous pay for performance.

The Board of Commissioners authorizes the County Administrator to determine annually, effective January 1st of each year if step increases of the non-union pay scale are compounding, remain flat or suspension is needed based on budgetary matters.

C. Community Impact Investing

1. As adopted per resolution 13-0199 a set of Community Impacts will be used to guide the "investment policy" for all funds entrusted to the Board of Commissioners. These community impacts will be further defined and made measurable through process activities and output programs, strategies and activities. The Community Impact areas shall be:
 - a. Ensure Community Safety Net Through Health and Human Services Inclusive of Public Safety
 - b. Increase Economic Opportunity and Workforce Development
 - c. Ensure Mobility and Civic Infrastructure for County Residents
 - d. Reduce Environmental Impact
 - e. Internal Labor Force Sustainability and Effectiveness

As outlined in resolution 13-0199 the Board of Commissioners directs the County Administrator to lead a structure and transparent process, by which the paradigm of Community Impact Investing can be steadily, if incrementally, realized. The calendar by which this will be achieved is outlined below:

- a. January – March: Administration provides research on proven strategies that feed into identified Community outcomes

- b. April – June: Department identify current programs that feed into proven strategies
- c. July – September: Administration identifies program investment levels, trends, gaps, and maps these to strategies and outcomes
- d. October – December: Board reviews information to inform changes in 2017 budget reaffirmation

At the time of the annual budget reaffirmation, a new calendar shall be adopted for the continued implementation of community impact investing for the subsequent year.

D. Other Specific Policies

1. All departments, boards and commissions shall utilize the services of Finance/Purchasing Division in accordance with established procurement policy and procedures. The County shall accept no liability for any goods or services procured in violation of such policy or procedure. All Consultant services, service contracts, and other contractual services shall be accompanied by a valid purchase order from Purchasing.
2. The Board of Commissioners through resolution 06-0047 adopted a revised methodology for Police Services. The 2017-2020 budgets are established in accordance with this resolution based on an assumed # of 79 deputy contracts.

The Board of Commissioners adopted the recommendation from the Police Services Steering Committee (PSSC) for the police services 2012-15 cost/price metrics as the agreed calculation for the total price of a police service unit (PSU). On December 1, 2010, the Board of Commissioners by resolution 10-0221 adopted the recommendation from the PSSC and adopted Scenario 3 as the agreed upon calculation for the total cost of a PSU. Scenario 3 defined the 2011 cost per deputy at \$168,584 with an additional \$7,524 per deputy in overhead costs with a 2011 established contract price of \$150,594. On July 6, 2011, the Board of Commissioners by resolution 11-0112 adopted the price of a PSU for 2012 at \$150,594 level with 2011 price, with yearly 1% increase for subsequent years through 2015. The 2013 price will be \$152,100, 2014 price will be \$153,621 and 2015 price will be \$155,157. On April 16, 2014, the Board of Commissioners by resolution 14-0069 adopted the 2016-17 cost/price metrics as the agreed calculation for the total price of a police service unit (PSU). The 2016 price will be \$156,709 and the 2017 price will be \$158,276 per PSU. In addition, an amount will be added to the 2016 and 2017 prices per PSU for in-car printer replacement, once the total cost of ownership is calculated. The Sheriff's Office, County Administration and the PSSC will further focus on the process and metrics related to the PSSC charge, the appropriate length of new contracts, adding or reducing PSUs and changes in contract costs. The Board of Commissioners authorizes the Administrator to implement budget or personnel modifications if the contract levels change throughout the contract period. The Administrator shall report any major modifications to the Chair of the Board of Commissioners.

In addition, the Board authorizes the Administrator to contract with Ypsilanti Township for the use of Community Services Officers (CSO) and Community Work Program Supervisors as needed.

3. The Board of Commissioners authorizes the County Administrator to approve expenditures up to the Self Insured Retention (SIR) maintained through the County insurance policies for all claims and/or lawsuits against the County and/or County elected officials, officers and employees acting in their official capacity. These claims include, but are not limited to: employment-related lawsuits, damages to County vehicles, theft, libel, slander and any other uninsured liability not presently covered by an existing insurance policy. The County

Administrator shall report expenditures to the Chair of the Board of Commissioners prior to settlements.

4. The Board of Commissioners authorizes the County Administrator to modify these policies where necessary to carry out the lump sum budget agreement between the Board and the County-funded Courts concerning budget and operational matters, as stated in the Memorandum of Understanding reaffirmed on February 16, 2011 in resolution 11-0039.
5. The Board of Commissioners shall appropriate \$100,000 to cover litigation matters involving the County as Plaintiff, to be overseen by the County Administrator.
6. The Board of Commissioners directs that henceforth each County agency include Indirect Costs, as determined by the most recent Cost Allocation Plan, prepared by Maximus, Inc., in applications for Federal and State grants; further that where Indirect Costs are not in approved grant budgets, each agency shall explain the reason for not including them in the resolution approving the grant. The amount of Indirect Costs shall be shown in the grant budget as zero or greater.
7. The Board of Commissioners reaffirms its Capital Reserve Fund policy in accordance with resolution 99-0100 and authorizes the following transfers of funds into the Capital Reserve Fund: As of the end of each year, all reserves in excess of \$4,000,000 accumulated in the Delinquent Tax Revolving Funds/Reserve. All debt service will be paid out of the Capital Reserve Fund.
8. The Board of Commissioners continues the authority granted in 1988, that any permanent policies or resolutions included in the approved Washtenaw County Policies and Procedures Website no longer need to be included in the Annual Budget Resolution.
9. The Board of Commissioners rescinds any prior action not in conformity with the above-stated general policies and specific policies.
10. The Board of Commissioners continues their support of a five year County-wide Technology Plan. The County Administrator will present an update on the progress of the Plan semiannually or as often as needed.
11. The Board of Commissioners commits to long-term budget flexibility and sustainability, and an adequate level of cash flow with its attention to fund balance. A healthy fund balance is an essential ingredient and the following was considered to determine an appropriate level as a target: an appropriate level to fund at least 60 days of operations, to help offset negative cash flow (primarily from the seven month delay in property tax collections after incurred expenses), and to assist buffering any unexpected downturns. Therefore, the Board shall plan future budgets to meet the goal of a Reserve for Subsequent Years representing at least 20.0% of General Fund expenditures, net of indirect costs.
12. Any structural annual surplus or deficit as a result of the annual Equalization Report will have options for use or reduction recommended by the County Administrator in alignment with the community outcomes and processes as outlined by the adopted Community Impact Resolution 13-0199, presented to the Board of Commissioner for consideration and confirmed by Board action and authorization after the 3rd quarter budget report to the Board of Commissioners each calendar year.

Any nonstructural annual surplus exceeding the final budgeted planned contribution to fund balance as reported in March of each year for the prior year and confirmed in the

Comprehensive Annual Financial Report as presented in April of each year may be considered by the Board of Commissioners for investment in their priorities. The investments supported by this one-time annual surplus shall be considered non-structural.

The Board of Commissioners reiterates its commitment to long-term financial stability with a conscious “eye on the future” and that there are fiscal challenges that exist that are not sustainable over the very long-term. Therefore, the Board of Commissioners directs the County Administrator to recommend in alignment within the defined community impact and investment priorities the use of any General Fund budget surplus in consideration of an additional county capital allocation for ongoing space, equipment and technology needs.

13. All grant submissions to the Board of Commissioners shall clearly indicate the minimum required match. The summary shall separately specify any proposed match in excess of the minimum required.
14. The Board of Commissioners authorizes the County Administrator to execute contracts and contract policies and procedures. These contracts shall be prepared, monitored and evaluated by the identified County oversight departments. In addition, the Office of Community and Economic Development in alignment with resolution 16-0012 will prepare, monitor and evaluate the human services and children’s well-being coordinated funding allocations. Upon approval of the Board of Commissioners the 2017-2020 Adopted Budget will provide the General Fund allocation for the period of January 1, 2017 through December 31, 2020.
15. The Parks and Recreation Commission’s fund balance will be available to the Parks and Recreation Commission at any time upon resolution by the Parks and Recreation Commission authorizing such expenditures.
16. The Board of Commissioners approves departmental service fee increases in the 2017-2020 Budgets based on the Michigan, Detroit Area All Consumer Price Index (CPI) as previously authorized in resolution 03-0209.
17. The Board of Commissioners authorizes the County Administrator to approve fee adjustments for the GIS initiative as recommended by the GIS Steering Committee.
18. The Board of Commissioners authorizes the review of the methodology for determining the necessary staffing levels and authorized overtime expenditures for the Clerk/Register of Deeds Office as determined and agreed to by Support Services and the Clerk/Register of Deeds. This methodology provides the link between expenditures and volume of documents processed by the Register of Deeds staff. Due to the cyclical nature of the document flow, Support Services will review the need for budget adjustments based on changing document volume on at least a semi-annual basis.
19. The Board of Commissioners, upon approval of any Public Works bond resolution authorizing the issuance of bonds for an approved Public Works project, authorizes the establishment of budgets for the project related debt service and construction funds for the duration of the project, up to the amount authorized in the bond resolution.
20. The Board of Commissioners recognizes that reductions in state funding and economic trends will have an impact on the fiscal operations of Washtenaw County Government in 2016 and beyond. The Board directs the County Administrator to report back quarterly on the projected impact on the 2017-2020 Budgets and recommends appropriate action. The Board further directs the County Administrator to continue to assess the long-term implications of the current economic trends on the County’s operations during 2017 through 2020 and

recommend appropriate action, if needed. Furthermore, the Board directs the County Administrator to always provide a four year budget view into the future (even if pre-adopted budgets are presented) to always provide a visual of all financial impact decisions for all to be and stay informed.

21. The Board of Commissioners directs the County Administrator to report to them quarterly on the status of the budget during the 2017 through 2020 fiscal years.
22. The Board of Commissioners directs that all Ways & Means agenda items with policy or operational changes that assume a budget increase must also include a proposed funding source for consideration if such action is approved.
23. The Board of Commissioners continues the County policy established during 2011 that there will be no automatic General Fund appropriation increases granted for personnel cost increases for the 2017 through 2020 County appropriations except where required. Where applicable General Fund appropriations will be decreased based on any savings gained from labor negotiations.
24. The Board of Commissioners, with agreement by the Courts, commits to cover budget overages in any Public Safety & Justice line items deemed to be statutory in nature including Jury Fees, Attorney Fees, Attorney Fees Appeals, Witness Fees and Extraditions. Any surpluses in these line items are to be returned to the General Fund and are not available for increased spending in other program areas. In addition, the Board requests that any policy, operational or fee schedule change be communicated with the budget staff prior to being implemented as a means to accurately project the budget impact of such change.
25. The Board of Commissioners approves new revenues and cost reductions with the projection that the Building Services program will have a surplus without the need for any support by the County for fiscal years 2017 through 2020. Additionally, efforts are to continue to work collaboratively with County employees to reduce program costs while maintaining our excellent quality of service and to collaborate with other County communities to more efficiently utilize resources. The County Administrator shall provide the Board quarterly updates on the fiscal and program status of Building Services to stay abreast of changing conditions and the estimated amount of County funding needed.
26. The Board of Commissioners shall establish the budget with plans for increasing, over time, non General Fund balances to an amount of at least 8% of total budget net of General Fund appropriation and indirect costs for all County departments outside of the GF, taking into consideration the impact of such reserves on outside funding.
27. A review of all County capital plans will be incorporated into the quadrennial budget review including the status and needed actions for the 20 year space plan as adopted on November 15, 2006 in resolution 06-0246. The space plan has been reviewed in alignment with the 2017-2020 budget and program reductions, and a revised plan was approved by the Board of Commissioners per resolution 13-0109 on July 10, 2013.
28. The Board of Commissioners temporarily rescinds the County policy establishing the 1/8th mill allocation for building maintenance and moves to a flat appropriation as adopted in the budget to realize identified capital savings for fiscal years 2017. The long-term sustainability of these modifications will be reviewed and a recommendation will be included in the 2018-2021 budgets.

29. Due to the history of increasing medical costs the Board of Commissioners authorizes the County Administrator to calculate a medical composite rate 3% to 5% above the medical agency of record's recommended composite rate for budget purposes to build a fund balance within the medical fund to a level to cover at least 60 days of operating expenditures.
30. Due to the change in the timing of the collection of property tax revenue, which is now seven months into operations of a fiscal year, there is the likelihood that the General Fund (1010) cash balance may be depleted to a negative balance prior to the collection of the July tax levy. In the event the General Fund (1010) does experience a negative cash balance funds held within the Capital Reserve Fund (4060), Capital Equipment Fund (4010), and the 1/8 Mill Capital Improvement Fund (4010) may be utilized to be borrowed from as these funds are supported by allocated general revenues. In the event these funds have insufficient cash balances to address the negative balance within the General Fund other funds within the pooled cash account may be borrowed from. All funds borrowed will be repaid immediately upon collection of the July property tax levy.
31. The Board of Commissioners authorizes any collective bargaining agreements entered into on or after September 15, 2011, as well as Non-Union employees, comply with section 4 of PA 152 of 2011, referred to as the 80/20 rule, as approved per resolution 11-0195. As such, for medical benefit plan coverage years beginning on or after January 1, 2012, a public employer shall pay not more than 80% of the total annual costs of all the medical benefit plans it offers or contributes to for its employees and elected public officials. Total annual costs include the premium or illustrative rate of the medical benefit plan and all employer payments for reimbursement of co-pays, deductibles, and payments into health savings accounts, flexible spending accounts, or similar accounts used for health care, but does not include beneficiary-paid copayments, coinsurance, deductibles, other out-of-pocket expenses, other service-related fees that are assessed to the coverage beneficiary, or beneficiary payments into health savings accounts, flexible spending accounts, or similar accounts used for health care. In addition, each elected public official who participates in a medical benefit plan offered by a public employer shall be required to pay 20% or more of the total annual costs of that plan. Furthermore, the public employer may allocate the employees share of total annual costs of the medical benefit plans among the employees of the public employer as it sees fit.
32. The Administrator is directed to prepare and implement a staff study, a maximum of twice, to assess the capabilities of the organization to meet the community outcomes and processes.
33. The County shall conduct a citizen experience study assessing customer interactions with county entities via our website and other means to inform the development of community outcomes and Board priorities.
34. Effective for new hires after 1-1-14 and thereafter, in alignment with respective labor agreements, employees will participate in a defined contribution system with vesting requirements for employer contributions and the employer will establish a retiree health reimbursement account (HRA) on behalf of the employee. For employees who leave prior to the defined contribution vesting requirements, 100% of the applicable employer contributions shall be forfeited and transferred to the Washtenaw County Employees' Retirement System with the intent to reduce the unfunded actuarial accrued liability (UAAL). Furthermore, for employees who leave prior to normal retirement eligibility and corresponding retirement, 100% of the applicable HRA shall be forfeited and transferred to the Washtenaw County Voluntary Employees Beneficiary Association with the intent to reduce the UAAL.
35. The Board of Commissioners recognizes the significant reductions in county capital appropriations, since 2008, and that they are not sustainable into the future. County space,

equipment and technology needs must be met and maintained appropriately to continue providing services to all county customers. The Board directs the Administrator to evaluate and recommend an appropriate additional capital allocation from either structural or non-structural funds in alignment with item II. D. #12 to mitigate deferment of maintenance and replacement needs of the county's infrastructure.

WASHTENAW COUNTY MICHIGAN

Washtenaw County Outside Agency Allocations

Agency Name	2017 Current Budget	2017 Adopted Budget	Variance	2018 Current Budget	2018 Adopted Budget	Variance	2019 Current Budget	2019 Adopted Budget	Variance	2020 Adopted Budget
Dues/Membership Category										
Mandated Animal Control	\$ 485,607	\$ 485,607	\$ -	\$ 485,607	\$ 485,607	\$ -	\$ 485,607	\$ 485,607	\$ -	\$ 485,607
MAC Dues	26,000	26,000	-	26,000	26,000	-	26,000	26,000	-	26,000
Huron River Water Council***	11,892	11,892	-	11,892	11,892	-	11,892	11,892	-	11,892
SEMCOG***	136,000	136,000	-	136,000	136,000	-	136,000	136,000	-	136,000
SEMCOG Water Quality***	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
Soil Conservation***	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
WATS (Washtenaw Area Transportation)	20,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000
Area Agency On Aging**	25,694	25,694	-	25,694	25,694	-	25,694	25,694	-	25,694
Total Dues/Membership	745,193	745,193	-	745,193	745,193	-	745,193	745,193	-	745,193
Human Services Category										
Domestic Violence Project Safe House	96,000	96,000	-	96,000	96,000	-	96,000	96,000	-	96,000
Sheltering Activities (Delonis Center)	200,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
United Way - 211	16,000	16,000	-	16,000	16,000	-	16,000	16,000	-	16,000
CWB/HS Coordinated Funding**	1,015,000	1,015,000	-	1,015,000	1,015,000	-	1,015,000	1,015,000	-	1,015,000
Success by Six	7,500	7,500	-	7,500	7,500	-	7,500	7,500	-	7,500
Legal Resource Center	4,000	4,000	-	4,000	4,000	-	4,000	4,000	-	4,000
Total Human Services	1,338,500	1,338,500	-	1,338,500	1,338,500	-	1,338,500	1,338,500	-	1,338,500
Special Initiative Category**										
Eastern County Economic Development*	100,000	-	(100,000)	100,000	-	(100,000)	100,000	-	(100,000)	-
Eastern County Incubator*	50,000	-	(50,000)	50,000	-	(50,000)	50,000	-	(50,000)	-
SPARK (Includes Eastern County allocations)*	500,000	500,000	-	500,000	-	(500,000)	500,000	-	(500,000)	-
Washtenaw Farm Council (4-H)*	15,000	15,000	-	15,000	-	(15,000)	15,000	-	(15,000)	-
Total Special Initiative	665,000	515,000	(150,000)	665,000	-	(665,000)	665,000	-	(665,000)	-
Other Agencies-GF Category										
Barrier Busters/Eviction Prevention**	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
Law Library	12,400	12,400	-	12,400	12,400	-	12,400	12,400	-	12,400
Total Other Agencies-GF	62,400	62,400	-	62,400	62,400	-	62,400	62,400	-	62,400
Total Outside Agencies	\$ 2,811,093	\$ 2,661,093	\$ (150,000)	\$ 2,811,093	\$ 2,146,093	\$ (665,000)	\$ 2,811,093	\$ 2,146,093	\$ (665,000)	\$ 2,146,093
* Funding recommended for 2017 only by the Economic Development Coordinating Committee in compliance with Public Act 88 Resolution #16-0156 (pending approval before the Board of Commissioners on October 19, 2016)										
** Administered by the Office of Community & Economic Development										
*** Administered by the Water Resources Commissioner										